

# Message from our CEO

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One of the things that I am most proud of as a member of the Polaris team is that we have always had the concepts of ESG as a driving force for why we come to work every day. To see the world moving so strongly in this direction is something that is very encouraging to me personally as it has always been a passion of mine for some time now. Polaris will continue to strive to be a leader and on the cutting edge in this area and we will be willing to change and grow as the world and investor's attitudes change.

Polaris is clearly in the renewable energy sector and we will always continue to be in renewables in some form or fashion. That is clear.

However, one of the proudest moments I have had in my time at Polaris has to do with our social programs at the local community where we operate our San Jacinto plant. This report discusses the specifics of our programs and what we do. So, I do not need to comment on that. But I will say that seeing and speaking with the young school children and seeing that we really are making a difference in their lives is truly moving and inspiring. My annual visits to the school stand out for me as the most memorable moments I have had over the last 5 years as CEO of Polaris.

I consider myself very lucky to be able to get up every day and try to make the world a better place. Even if it is in small ways. And I know that all the employees of Polaris share that view.

Thank you for your interest in learning more about Polaris Infrastructure Inc. I encourage you to follow our progress as we provide updates on our ESG performance in the future.

Sincerely,

A handwritten signature in blue ink, appearing to read 'M. Murnaghan', written in a cursive style.

**Marc Murnaghan**  
*President and Chief Executive Officer*